EXHIBIT "E"

4										Total Staff HPRD (incl.		Total RN Staff HPRD (incl	
10.0				MDS				Total Care	Total Care	RN Admin	& RN Car	e Staff Admin &	Provider
State	Provider	- City -	County	■ Census 💌 RN	Hours 💌	LPN Hours	CNA Hours	Staff Hours	Staff HPHD	RN DON)	- HPRD	- DON	Number
NC NC	JACOB'S CREEK NURSING AND REHABILITATION CENTER	MADISON	Rockinghan	n 103,3	18.7	134.6	228	.7 382,0	3	.7	4.0	0.2	0,5 345050
NC	PELICAN HEALTH REIDSVILLE	REIDSVILLE	Rockinghan	n 86.6	14,1	93.4	164	.4 272.6) 3	1	3.3	0.2	0.4 345227
NC	PENN NURSING CENTER	REIDSVILLE	Rockinghan	n 63.3	8,9	78.6	145	.1 232,0	5 3	.7	4.0	0.1	0.4 345530
NC	UNC ROCKINGHAM REHAB & NURSING CARE CENTER	EDEN	Rockinghan	n 84.6	26.5	138.2	130	.3 295.0	3	.5	3.8	0.3	0.6 345249
INC	ACCORDIUS HEALTH AT SALISBURY	SALISBURY	Rowan	128,3	29.8	64.2	268	6 362.	7 2	.8	3.0	0.2	0.4 345115
NC	AUTUMN CARE OF SAUSBURY	SALISBURY	Rowan	70.3	24.7	58.9	161	.1 244.7	7 3	.5	3.7	0.4	0.6 345269
NC	BIG ELM RETIREMENT AND NURSING CENTERS	KANNAPOLIS	Rowan	43.5	17.9	50.6	101	.0 169.4	1 3	9	4.0	0.4	0.5 345342
INC	BRIGHTMOOR NURSING CENTER	SALISBURY	Rowan	26.9	10.4	33.3	62	.4 106.3	. 3	.9	4.1	0.4	0.6 345140
NC	COMPASS HEALTHCARE AND REHAB ROWAN, LLC	SPENCER	Rowan	54.6	13.3	48.3	86	.8 148.4	2	.7	2.9	0.2	0.4 345288
NC	LIBERTY COMMONS NSG & REHAB CTR OF ROWAN COUNTY	SALISBURY	Rowan	59.4	10.7	76.1	125	.6 212.4	3	.6	3.7	0.2	0.3 345503
NC	NC STATE VETERANS HOME - SALISBURY	SALISBURY	Rowan	67.7	56.0	45.9	185	.5 287.4	1 4	2	4.6	0.8	1.1 345531
NC	THE CITADEL SALISBURY	SALISBURY	Rowan	84.5	4.6	97.5	200	.6 302.7	7 3	.6	3.9	0,1	0.3 345286
NC	THE LAURELS OF SALISBURY	SALISBURY	Rowan	59.9	11.8	59,1	134	.7 205.6	5 3	.4	3.6	0,2	0.4 345428
NC	TRINITY OAKS	SALISBURY	Rowan	86.0	62.4	31.4	183	.1 276.8	3	.2	3.4	0.7	0.9 345153
1 NC	ACCORDIUS HEALTH AT RUTHERFORD LLC	RUTHERFORD	1Rutherford	67.6	5.2	63.4	152	.8 221.4	3	.3	3.4	0.1	0.2 345083
2 NC	FAIR HAVEN HOME INC	BOSTIC	Rutherford	31.9	11.2	47.3	70	.3 128.7	7 4.	.0	4.2	0.4	0.5 345425
3 NC	FAIR HAVEN OF FOREST CITY, LLC	FOREST CITY	Rutherford	82.8	10.4	88.6	189	.0 288.0	3	.5	3.7	0.1	0.3 345314
4INC	OAK GROVE HEALTH CARE CENTER	RUTHERFORD	Rutherford	39,3	6.8	51.8	66	.2 124.8	3 3	.2	3.6	0.2	0.6 345464
NC	WILLOW RIDGE OF NC	RUTHERFORD	1Rutherford	83.2	16.8	68.2	134	9 219.9	2	6	2.8	0.2	0.3 345197
NC	MARY GRAN NURSING CENTER	CUNTON	Sampson	82.6	31.1	74.9	165	3 271.3	3.	.3	3.4	0.4	0.5 345218
7 NC	SOUTHWOOD NURSING AND RETIREMENT	CLINTON	Sampson	55.0	18.7	52.6	150	.2 221.5	4.	.0	4.4	0.3	0.7 345472
8 NC	SCOTIA VILLAGE-SNF	LAURINBURG	Scotland	43.5	26.8	49.9	156	.7 233.4	5.	.4	6.0	0.6	1.3 345297
9 NC	SCOTTISH PINES REHABILITATION AND NURSING CENTER	LAURINBURG	Scotland	87.4	8.6	117.5	200	1 326.2	2 3.	.7	3.9	0.1	0.3 345383
NC	BETHANY WOODS NURSING AND REHABILITATION CENTER	ALBEMARLE	Stanly	99,0	38.9	86.4	199	.0 324.4	1 3.	.3	3.6	0.4	0.7 345146
INC	FORREST OAKES HEALTHCARE CENTER	ALBEMARLE	Stanly	39.6	9.3	45.6	42	7 97.7	2	5	2.6	0.2	0.4 345442
NC	STANLY MANOR	ALBEMARLE	Stanly	44.8	8.8	61.1	141	.2 211.2	4.	.7	5.2	0.2	0.6 345281
NC	TRINITY PLACE	ALBEMARLE	Stanly	61.7	40.4	54.1	155	6 250.1	4	1	4.3	0.7	0.9 345109
NC	STOKES COUNTY NURSING HOME	DANBURY	Stokes	36.3	15.8	28.5	74	.8 119.1	3.	.3	3.5	0.4	0.6 345166
NC	UNIVERSAL HEALTH CARE/KING	KING	Stokes	85.5	13.8	70.1	114	.3 198,3	2	3	2.6	0.2	0.4 345449
6 NC	VILLAGE CARE OF KING	KING	Stokes	88.4	28.6	79.5	183	.9 292.0	3.	.3	3.5	0.3	0.5 345381
7 NC	WALNUT COVE HEALTH AND REHABILITATION CENTER	WALNUTCOV	Stokes	77.1	20.4	75.5	93	.0 188.9	2.	5	2.6	0.3	0.4 345089
B NC	CENTRAL CONTINUING CARE	MOUNT AIRY	Surry	74.5	27.0	75.9	195	.3 298.2	4.	0	4.3	0.4	0.7 345410

Staffing Hours Per Resident Day (HPRD)*					
Total Direct Care Staff HPRD	3.33				
RN HPRD (excluding admin/DON)	0.35				
MDS Census	73.77				

State average calculation				
Let A = Sum of MDS avgs	29,579.99			
Let B = Sum of total staffing avgs	98,408.96			
Let C = Sum of RN hour avgs	10,308.08			
State staffing average = B/A	3.33			
State RN average = C/A	0.35			

National Care Staff Averages: 3.47 total direct care staff HPRD, including 0.47 RN HPRD.

DATA NOTES

Staffing HPRD: (1) Facility staff averages are determined based on Payroll-Based Journal (PBJ) reporting (2) Not all facilities are in compliance with the staff reporting requirement. This may affect averages at the facility, state, and national level. (3) The list includes Transitional Care Units and pediatric nursing homes, which generally have significantly higher staffing than a typical nursing home. This, too, will Calculating state and national averages: State and national staffing (Total and RN) HPRD were determined by dividing a given sample's aggregate of facility staffing hours by its aggregate of facility MDS census, thus accounting for variations in facility size. Previous LTCCC staffing reports used different methodology by averaging all facility HPRDs in a sample (without adjusting for facility size) to

*Note: National & State Staffing HPRD averages exclude RN Administrative and RN Director of Nursing Hours. RN Admin & RN DON hours data for individual nursing homes can be found in the direct care tab.

Non-Care Staff Data: CMS collects a range of data on care staff (RNs, CNAs, LPNs) and non-nursing staff (activities staff, various therapy staff, medical directors). To make the data as user-friendly as possible, we have included staffing levels for some categories which we believe are most critical to resident care. For further information and technical specification on payroll-based staff reporting requirements, visit the CMS website at https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/Downloads/PBJ-Policy-Manual-Final-V25-11-19-2018.pdf

For LTCCC's full Q4 2020 staffing report, visit https://nursinghome411.org/staffing-q4-2020/.